

## WHO'S WHO

## FTSE 100 SENIOR DIRECTORS 2018

Company	Auditor	AC chair	Firm	Quals	CFO	Firm	Quals	Chair	Firm	Quals
3i Group	EY	Caroline Banzsky	KPMG	ICAEW	Julia Wilson	AA	ICAEW	Simon Thompson		
Admiral Group	Deloitte	Colin Holmes		CIMA	Geraint Jones	EY/KPMG	ICAEW	Annette Court		
Anglo American	Deloitte	Byron Grote			Stephen Pearce		CA (AUS)	Stuart Chambers		
Antofagasta	PwC	Ollie Oliveira		CIMA	Alfredo Atucha			Jean-Paul Luksic		
Ashtead Group	Deloitte	Wayne Edmunds		MBA	Michael Pratt	PwC	ICAEW	Chris Cole		
Associated British Foods	EY	Richard Reid	KPMG	ICAEW	John Bason	AA	ICAEW	Michael McLintock		
AstraZeneca	PwC	Rudy Markham		CIMA	Marc Dunoyer		CPA (Fr)	Leif Johansson		
Aviva	PwC	Keith Williams	AA	ICAEW	Thomas Stoddard		CPA (US)	Sir Adrian Montague		
BAE Systems	KPMG	Nick Rose			Peter Lynas		ACCA	Sir Roger Carr		
Barclays	KPMG	Mike Ashley	KPMG	ICAEW	Tushar Morzaria	PwC	ICAEW	John McFarlane		
Barratt Developments	Deloitte	Jock Lennox	EY	ICAS	Jessica White	PwC	ICAS	John Allan		
Berkeley Group Hdgs	KPMG	Andy Myers	KPMG	ICAEW	Richard Stearn	PwC	ICAEW	Tony Pidgley		
BHP Billiton	KPMG	Lindsay Maxsted	KPMG	ICAEW	Peter Beaven	PwC	CA (SA)	Ken MacKenzie		
BP	EY	Brendan Nelson	KPMG	ICAS	Brian Gilvary			Carl-Henric Svanberg		
British American Tobacco	KPMG	Kieran Poynter	PwC	ICAEW	Ben Stevens		MBA	Richard Burrows	KPMG	ICAI
British Land Co	PwC	Tim Score	Deloitte	ICAEW	Simon Carter	AA	ICAEW	John Gildersleeve		
BT Group	PwC	Nick Rose			Simon Lowth		MBA	Jan du Plessis		CA (SA)
Bunzl	PwC	Lloyd Pitchford		CIMA	Brian May	KPMG	ICAEW	Philip Rogerson		ICAEW
Burberry Group	PwC	Jeremy Darroch	PwC	ICAEW	Julie Brown	KPMG	ICAEW	Gerry Murphy		
Carnival	PwC	Richard Glasier		MBA	David Bernstein	Deloitte	AICPA	Micky Arison		
Centrica	Deloitte	Margherita Della Valle			Jeff Bell	KPMG	CPA (Can)	Rick Haythornwaite		
Coca-Cola HBC AG	PwC	William Douglas	EY		Michalis Imellos	EY	ICAEW	Anastassis David		
Compass Group	KPMG	John Bason	EY	ICAEW	Johnny Thomson	PwC	ICAEW	Paul Walsh		
CRH	EY	William Teuber	PwC	MBA	Senan Murphy	AA	ICAI	Nicky Hartery		MBA
Croda International	PwC	Alan Ferguson	KPMG	ICAS	Jez Maiden		CIMA	Anita Frew		
DCC	KPMG	Jane Lodge	Deloitte	ICAEW	Fergal O'Dwyer	KPMG / PwC	ICAEW	John Moloney		MBA
Diageo	PwC	Alan Stewart		CIMA/CA(SA)	Kathryn Mikells		MBA	Javier Ferran		
Direct Line Insurance	Deloitte	Gregor Stewart	EY	ICAS	Penny James	Deloitte	ICAEW	Mike Biggs	AA	ICAEW
Easyjet	PwC	Adèle Anderson	KPMG	ICAEW	Andrew Findlay	PwC	ICAEW	John Barton		ICAS
Evraz	EY	Deborah Gudgeon	PwC	ICAEW	Nikolay Ivanov			Alexander Abramov		
Experian	KPMG	Deirdre Mahlan	PwC	CPA (US)	Lloyd Pitchford		CIMA	Don Robert		
Ferguson	Deloitte	Darren Shapland		ACCA	Mike Powell		CIMA	Gareth Davis		
Fresnillo	EY	Alberto Tiburcio	EY		Mario Arreguin		MBA	Alberto Baillères		
GlaxoSmithKline	PwC	Judy Lewent			Simon Dingemans			Sir Philip Hampton	PwC	ICAEW
Glencore	Deloitte	Leonard Fischer			Stephen Kalmin	Horwath	CA (Aus)	Anthony Hayward		
GVC	GT	Stephen Morana		ICAEW	Peter Bowtell	AA	ICAEW	Lee Feldman		

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Halma	PwC	Carole Cran	KPMG	ICAS	Mark Ronchetti	PwC	ICAEW	Paul Walker	EY	ICAEW
Hargreaves Lansdown	PwC	Roger Perkin	EY	ICAEW	Philip Johnson	PwC	ICAEW	Deanna Oppenheimer		
HSBC Hldgs	PwC	Jonathan Symonds	KPMG	ICAEW	Iain Mackay	KPMG	ICAS	Mark Tucker	PwC	ICAEW
Imperial Brands	PwC	Karen Witts	EY	ICAEW	Oliver Tant	KPMG	ICAS	Mark Williamson	KPMG	CA (SA)
Informa	Deloitte	Greg Lock			Gareth Wright	PwC	ICAEW	Derek Mapp		
InterContinental Hotels Grp	EY	Ian Dyson	AA / Deloitte	ICAEW	Paul Edgecliffe-Johnson	PwC	ICAEW	Patrick Cescau		MBA
International Airlines Grp	EY	Kieran Poynter	PwC	ICAEW	Enrique Dupuy De Lome		MBA	Antonio Vazquez		
Intertek Group	PwC	Andrew Martin	EY	ICAEW	Ross McCluskey			Sir David Reid	KPMG	ICAS
ITV	KPMG	Margaret Ewing	Deloitte	ICAEW	Ian Griffiths	EY	ICAEW	Sir Peter Bazalgette		
Johnson Matthey	KPMG	Alan Ferguson	KPMG	ICAEW	Anna Manz		CIMA	Patrick Thomas		
Just Eat	Deloitte	Andrew Griffith	PwC	ICAEW	Paul Harrison	PwC	ICAEW	Mike Evans		
Kingfisher	Deloitte	Jeff Carr		CIMA	Karen Witts	EY	ICAEW	Andy Cosslett		
Land Securities Grp	EY	Nicholas Cadbury	PwC	ICAEW	Martin Greenslade	PwC	ICAEW	Cressida Hogg		
Legal & General Grp	PwC	Philip Broadley	AA	ICAEW	Jeff Davies	EY		Sir John Kingman		
Lloyds Banking Grp	PwC	Simon Henry		CIMA	George Culmer	PwC	ICAEW	Lord Blackwell	KPMG	MBA
London Stock Exchange Grp	EY	David Nish	PwC	ICAS	David Warren		MBA	Donald Brydon		
Marks & Spencer Grp	Deloitte	Andy Halford	PwC	ICAEW	Humphrey Singer			Archie Norman		
Melrose Industries	Deloitte	Liz Hewitt	EY	ICAEW	Geoffrey Martin	PwC	ICAEW	Christopher Miller	PwC	ICAEW
Micro Focus International	PwC	Richard Atkins	EY	ICAEW	Chris Kennedy		ICAEW	Kevin Loosemore		
Mondi	PwC	Stephen Young		CIMA	Andrew King	Deloitte	CA (SA)	David Williams / Fred Phaswana	PwC	ICAEW
Morrison (Wm) Supermarkets	PwC	Belinda Richards	Deloitte / EY / KPMG	ICAEW	Trevor Strain	AA / Deloitte	ICAEW	Andrew Higginson		CIMA
National Grid	Deloitte	Mark Williamson	KPMG	CA (SA)	Andrew Bonfield	PwC	CA (SA)	Sir Peter Gershon		
Next	PwC	Jonathan Bewes	KPMG	ICAEW	Amanda James			Michael Roney		
NMC Health	EY	Patrick Meade			Prashanth Shenoy	Varma & Varma	CA (Ind)	BR Shetty / Mark Tompkins		
Ocado Group	Deloitte	Ruth Anderson	KPMG	ICAEW	Duncan Tatton-Brown		CIMA	Lord Rose		
Paddy Power Betfair Grp	KPMG	Michael Cawley		ICAI	Alex Gersh	EY	CPA (US)	Gary McGann		ACCA
Pearson	PwC	Tim Score	Deloitte	ICAEW	Coram Williams	AA	MBA	Sidney Taurel		MBA
Persimmon	EY	Rachel Kentleton		CIMA	Mike Killoran	Deloitte	ICAEW	Roger Devlin		
Prudential	KPMG	David Law	PwC	ICAEW	Mark Fitzpatrick	Deloitte	CA (SA), ICAS	Paul Manduca		
Randgold Resources	BDO	Jamil Kassum		MBA	Graham Shuttleworth	Deloitte	CA (SA)	Christopher Coleman		
Reckitt Benckiser Grp	PwC	André Lacroix	EY		Adrian Hannah	PwC	ICAEW	Adrian Bellamy		MBA
RELX	EY	Adrian Hennah	PwC	ICAEW	Nick Luff	KPMG	ICAEW	Sir Anthony Habgood		
Rentokil Initial	KPMG	Julie Southern	PwC	ICAEW	Jeremy Townsend	EY	ICAEW	John McAdam		
Rightmove	KPMG	Andrew Findlay	PwC	ICAEW	Robyn Perriss	KPMG	CPA (SA)	Scott Forbes		

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Rio Tinto	PwC	Ann Godbehere		CPA/CGA (Can)	Christopher Lynch		CPA (Aus)	Simon Thompson		
Rolls-Royce Holdings	KPMG	Lewis Booth		CIMA	Stephen Daintith	PwC	ICAEW	Ian Davis		
Royal Bank Of Scotland Grp	EY	Brendan Nelson	KPMG	ICAS	Katie Murray			Howard Davies		
Royal Dutch Shell	EY	Euleen Goh	PwC	ICAEW/CA(Sing)	Jessica Uhl		MBA	Charles Holliday		
Royal Mail	KPMG	Keith Williams	AA	ICAEW	Stuart Simpson	AA	ICAEW	Peter Long		CIMA
RSA Insurance Group	KPMG	Alistair Barbour	KPMG	ICAEW	Scott Egan		CIMA	Martin Scicluna	Deloitte	ICAEW
Sage Group	EY	Jonathan Howell	PwC	ICAEW	Steve Hare	EY	ICAEW	Donald Brydon		
Sainsbury (J)	EY	David Keens	Gale Brown	ACCA	Kevin O'Byrne	AA	ICAEW	David Tyler		CIMA
Schroders	PwC	Rhian Davies	PwC	ICAEW	Richard Keers	PwC	ICAEW	Michael Dobson		
Scottish Mortgage Inv Tst	KPMG	Justin Dowley	PwC	ICAEW	N/A			Fiona McBain	EY	ICAEW
Segro	PwC	Doug Webb	PwC	ICAEW	Soumen Das			Gerald Corbett		MBA
Severn Trent	Deloitte	John Coghlan	AA	ICAEW	James Bowling	Deloitte	ICAEW	Andrew Duff		
Shire	Deloitte	Sara Mathew			Thomas Dittrich			Susan Kilsby		MBA
Sky	Deloitte	Adine Grate			Andrew Griffith	PwC	ICAEW	James Murdoch		
Smith (DS)	Deloitte	Jonathan Nicholls	KPMG	ICAEW	Adrian Marsh		ACCA	Gareth Davis		
Smith & Nephew	KPMG	Robin Freestone	Deloitte	ICAEW	Graham Baker	AA	ICAEW	Roberto Quarta		
Smiths Group	PwC	Mark Seligman	PwC	ICAEW	John Shipsey	PwC	ICAEW	Sir George Buckley		
Smurfit Kappa	PwC	Carol Fairweather	EY	ICAEW	Ken Bowles		CIMA	Liam O'Mahoney		MBA
SSE	KPMG	Peter Lynas		ACCA	Gregor Alexander	AA	ICAS	Richard Gillingwater		
St James's Place	PwC	Simon Jeffreys	PwC	ICAEW/CPA (US)/ CPA (SA)	Craig Gentle	PwC	ICAEW	Sarah Bates		MBA
Standard Chartered	KPMG	Naguib Kheraj			Andy Halford	PwC	ICAEW	Jose Vinals		
Standard Life Aberdeen	KPMG	John Devine		CIPFA	Bill Rattray	EY	ICAS	Sir Gerry Grimstone		
Taylor Wimpey	Deloitte	Humphrey Singer			Chris Carney		ICAEW	Kevin Beeston		CIMA
Tesco	Deloitte	Byron Grote			Alan Stewart	Deloitte	CA (SA)	John Allan		
TUI AG	PwC	Edgar Ernst			Horst Baier			Prof Dr Klaus Mangold		
Unilever	KPMG	John Rishton		CIMA	Graeme Pitkethly	PwC	ICAEW	Marijn Dekkers		
United Utilities Grp	KPMG	Brian May	KPMG	ICAEW	Russ Houlden		CIMA	John McAdam		
Vodafone Grp	PwC	David Nish	PwC	ICAS	Nick Read		CIMA	Gerard Kleisterlee		
Whitbread	Deloitte	Chris Kennedy		ICAEW	Nicholas Cadbury	PwC	ICAEW	Adam Crozier		
WPP	Deloitte	Jacques Aigrain			Paul Richardson	KPMG	ICAEW	Roberto Quarta		

## Notes

FTSE 100 constituent members as of 21/09/2018

Auditor is firm that signed off latest available annual report as of 21/09/18.

Audit committee chair, CFO and board chair as of 21/09/18. Biographical details taken from corporate websites and other corporate databases,

including LinkedIn and ICAEW/ICAS online databases.

The data was compiled in October 2017.

- AA Arthur Andersen
- Arthur Andersen (AA) and Deloitte are listed separately where possible
- Deloitte includes Touche Ross and predecessor firms

- PwC includes Price Waterhouse, Coopers & Lybrand and predecessor firms

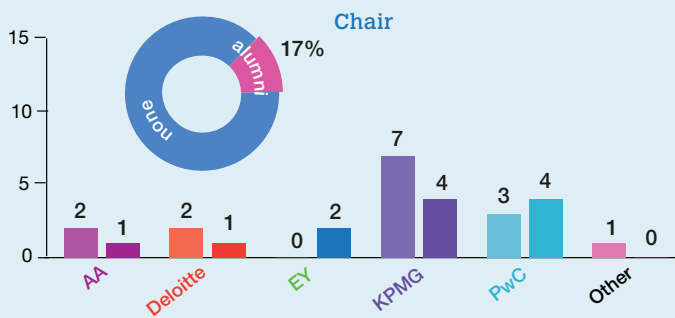
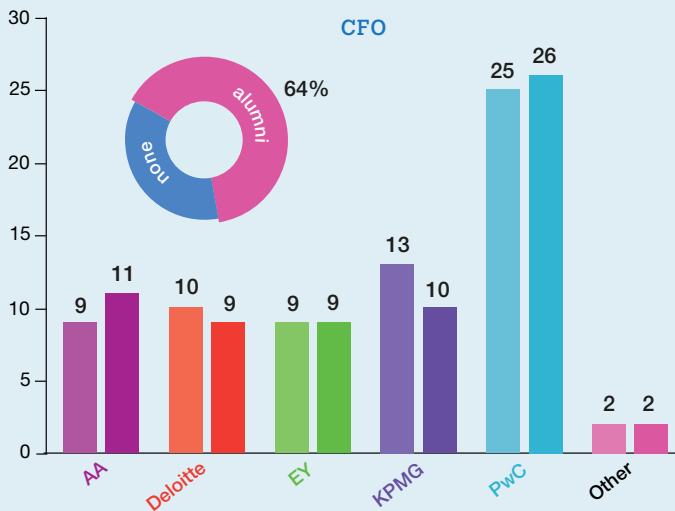
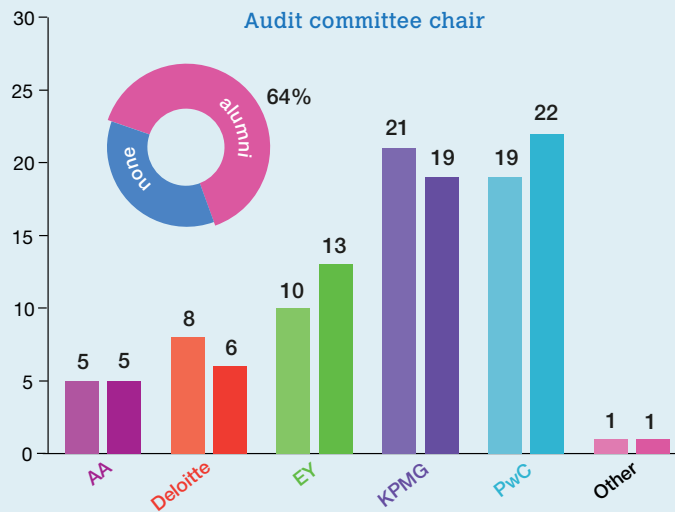
- KPMG includes Peat Marwick, Thompson McLintock and predecessor firms

- EY includes Ernst & Whinney, Arthur Young and predecessor firms

MBAs are included where there is no other indication of a financial qualification

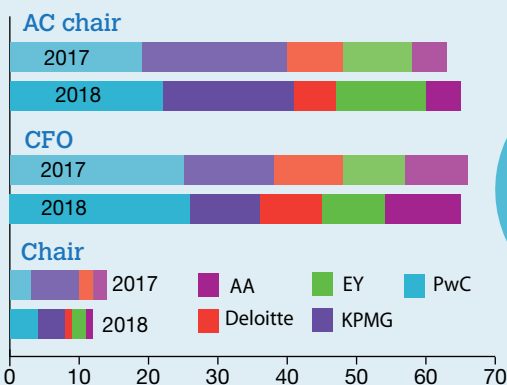
**ALUMNI**

**WHO'S ON THE FTSE 100 BOARD 2017/18**



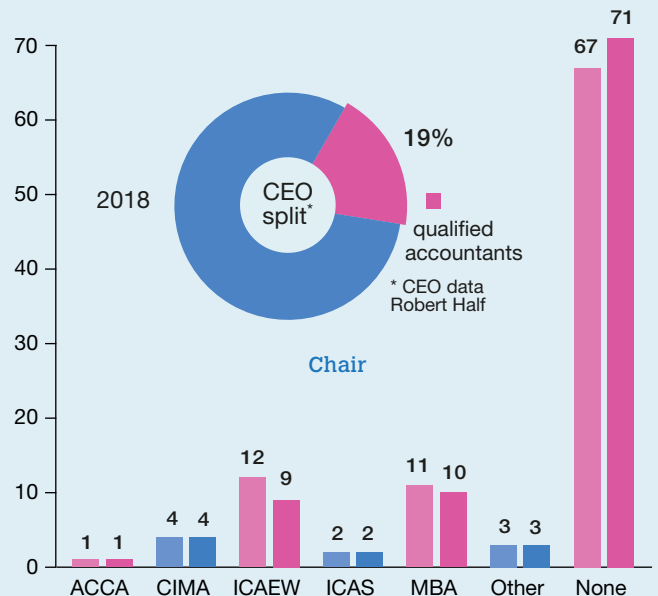
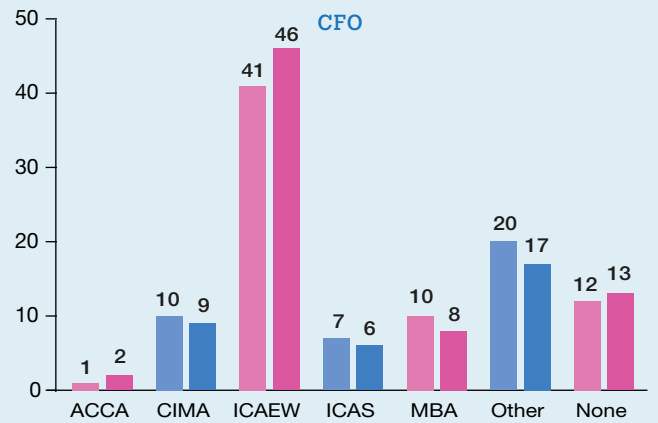
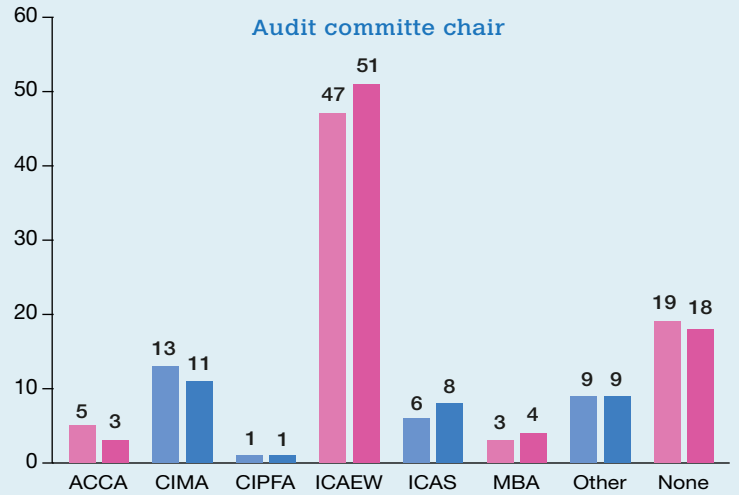
**INFLUENCE**

**ALUMNI SPLIT BY FIRM & POSITION 2017/18**



**SKILLS**

**DIRECTORS QUALIFICATIONS 2017/18**



**DIVERSITY**

**GENDER SPLIT OF FTSE 100 LEADERS 2018**

